



FY 2020 BUDGET

BUDGET COMMITTEE OF THE WHOLE
CAPITAL IMPROVEMENT PROGRAM
AUGUST 14TH, 2019



Capital Improvement Program (CIP)

Capital Improvement Programs, defined by the Montana Legislature, allows a municipality to set aside funds from its general all-purpose levy for replacement and acquisition of **property, plant or equipment costing in excess of \$5,000 with a life expectancy of five years or more.**

The list of CIP projects is updated on an annual basis as new needs become known and priorities change.

The City of Missoula prepares a Capital Improvement Plan (CIP) document separate and apart from the Annual Operating Budget.

Unlike the Annual Operating Budget, the CIP is a multi-year capital improvements plan that **forecasts, but does not obligate, future spending** for all anticipated capital projects.

Multi-year CIP projects must be submitted each fiscal year for funding approval.



Montana Code Annotated 2017

TITLE 7. LOCAL GOVERNMENT

CHAPTER 6. FINANCIAL ADMINISTRATION AND TAXATION

Part 6. Local Government Accounting

Capital Improvement Funds

7-6-616. Capital improvement funds. (1) A county, municipal, or special district governing body may establish a capital improvement fund for the replacement, improvement, and acquisition of property, facilities, or equipment that costs in excess of \$5,000 and that has a life expectancy of 5 years or more.

(2) A capital improvement plan for the fund **must be formally adopted by the county, municipal, or special district governing body.**

(3) The capital improvement fund **may receive money from any source, including funds that have been allocated in any year but have not been expended or encumbered by the end of the fiscal year.**

(4) Money in the capital improvement fund must be invested as provided by law, and interest and income from the investment of the capital improvement fund must be credited to the fund.



Capital Improvement Program (CIP)

SUMMARY LIST OF ALL CAPITAL IMPROVEMENT PROJECTS

FY 2020 BUDGET



Capital Improvement Program (CIP)

CITY OF MISSOULA

CAPITAL IMPROVEMENT PLAN FY 2020 - FY 2024

Department	Rating	Funded Prior Year	Mayors Budget		FY 2020 Funded Amount	TOTAL PROJECT COSTS						
			Approved	Funded		TOTAL	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
Core Operating Debt Service												
Ongoing Core Equipment Replacement Debt Service	Other	Replacement	Y	Y	Y	2,978,150	3,903,077	-	292,183	820,374	1,252,508	1,538,012
IT Core Equipment Replacement Proposed Debt Service	Other	Replacement	Y	Y	Y	404,575	762,443	-	54,975	162,779	256,950	287,740
Administrative												
Software updates/ improvements	Administration	Replacement	Y	Y	Y	105,286	877,249	105,286	771,963	-	-	-
City Facility Expansion & Improvements	Administration	Efficiency	N	Y	N	-	1,870,000	-	-	-	170,000	1,700,000
Additions to Core Equipment Proposed Debt Service	Administration	Replacement	N	Y	Y	-	203,963	-	30,414	60,824	60,824	51,901
Development & Economic Services												
Sidewalk Installation & Replacement	Engineering	Replacement	Y	Y	Y	410,000	6,010,000	410,000	1,400,000	1,400,000	1,400,000	1,400,000
Collector/Arterial Roadway Improvement	Engineering	Urgent	Y	Y	Y	4,954,928	21,339,638	4,954,928	3,729,200	12,465,510	190,000	-
Roadway Improvements	Engineering	Replacement	Y	Y	Y	351,250	1,673,380	351,250	1,322,130	-	-	-
Complete Streets Program	Engineering	Plan	N	N	N	-	800,000	-	200,000	200,000	200,000	200,000
Wayfinding	Transportation	Required	N	N	N	-	79,000	-	79,000	-	-	-
Core Operating Vehicles & Equipment	Building	Replacement	Y	Y	Y	60,000	300,000	60,000	90,000	30,000	60,000	60,000
MRA												
URD II & III Sidewalks - Missing Segments	MRA	Replacement	Y	Y	Y	702,000	1,382,000	702,000	350,000	330,000	-	-
URD Economic Improvements	MRA	Leverage	Y	Y	Y	200,750	24,473,750	200,750	273,000	24,000,000	-	-
Public Safety												
Additions to Core Equipment Proposed Debt Service	Police	Replacement	N	Y	Y	-	156,125	-	19,516	39,031	39,031	58,547
Facilities Repairs & Expansion	Fire	Efficiency	N	Y	Y	376,000	986,000	376,000	210,000	-	-	400,000
Additions to Core Equipment Proposed Debt Service	Fire	Replacement	N	Y	Y	-	158,685	-	25,457	50,910	50,910	31,408
Culture & Recreation												
Park Asset Management Plan	Parks & Recreation	Urgent	Y	Y	Y	1,367,495	11,643,844	1,367,495	4,057,220	3,556,629	162,500	2,500,000
Open Space and CLM CIP	Parks & Recreation	Plan	Y	Y	Y	2,896,355	8,431,180	2,896,355	3,309,825	2,225,000	-	-
Neighborhood Parks	Parks & Recreation	Replacement	Y	Y	Y	163,565	10,841,525	163,565	1,930,310	589,750	7,279,575	878,325
Community Parks	Parks & Recreation	Replacement	Y	Y	Y	110,000	7,645,000	110,000	2,375,000	-	119,000	5,041,000
Trails	Parks & Recreation	Expansion	Y	Y	Y	100,000	9,890,000	100,000	1,190,000	5,900,000	1,850,000	850,000
Urban Forestry and Greenways and Horticulture Projects	Parks & Recreation	Replacement	Y	Y	Y	177,140	308,440	177,140	100,000	31,300	-	-
Additions to Core Equipment Proposed Debt Service	Parks & Recreation	Replacement	N	Y	Y	-	83,711	-	11,960	23,917	23,917	23,917
Aquatics												
Aquatics Cyclical Maintenance and Revenue Generation	Aquatics	Plan	N	Y	Y	12,000	2,049,000	12,000	590,000	1,307,000	80,000	60,000

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Capital Improvement Program (CIP)

CITY OF MISSOULA
CAPITAL IMPROVEMENT PLAN
 FY 2020 - FY 2024

Department	Rating	Funded Prior Year	Mayors Budget		FY 2020 Funded Amount	TOTAL PROJECT COSTS								
			Approved	Funded		TOTAL	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024			
Public Safety														
Additions to Core Equipment Proposed Debt Service	Police	Replacement	N	Y	Y	-	156,125	-	19,516	39,031	39,031	39,031	58,547	
Facilities Repairs & Expansion	Fire	Efficiency	N	Y	Y	376,000	986,000	376,000	210,000	-	-	-	400,000	
Additions to Core Equipment Proposed Debt Service	Fire	Replacement	N	Y	Y	-	158,685	-	25,457	50,910	50,910	50,910	31,408	
Culture & Recreation														
Park Asset Management Plan	Parks & Recreation	Urgent	Y	Y	Y	1,367,495	11,643,844	1,367,495	4,057,220	3,556,629	162,500	2,500,000		
Open Space and CLM CIP	Parks & Recreation	Plan	Y	Y	Y	2,896,355	8,431,180	2,896,355	3,309,825	2,225,000	-	-		
Neighborhood Parks	Parks & Recreation	Replacement	Y	Y	Y	163,565	10,841,525	163,565	1,930,310	589,750	7,279,575	878,325		
Community Parks	Parks & Recreation	Replacement	Y	Y	Y	110,000	7,645,000	110,000	2,375,000	-	119,000	5,041,000		
Trails	Parks & Recreation	Expansion	Y	Y	Y	100,000	9,890,000	100,000	1,190,000	5,900,000	1,850,000	850,000		
Urban Forestry and Greenways and Horticulture Projects	Parks & Recreation	Replacement	Y	Y	Y	177,140	308,440	177,140	100,000	31,300	-	-		
Additions to Core Equipment Proposed Debt Service	Parks & Recreation	Replacement	N	Y	Y	-	83,711	-	11,960	23,917	23,917	23,917		
Aquatics														
Aquatics Cyclical Maintenance and Revenue Generation	Aquatics	Plan	N	Y	Y	12,000	2,049,000	12,000	590,000	1,307,000	80,000	60,000		
Public Works														
Administration														
Additions to Core Equipment Proposed Debt Service	Administration	Replacement	N	Y	Y	-	114,595	-	16,372	32,741	32,741	32,741		
Water														
System Improvements	Water	Required	Y	Y	Y	5,969,624	27,077,624	5,969,624	3,875,000	5,419,000	6,411,000	5,403,000		
Core Operating Vehicles & Equipment	Water	Replacement	Y	Y	Y	275,000	1,240,000	275,000	266,000	212,000	178,000	309,000		
Wastewater														
Wastewater Collection System Improvements	Wastewater/Compost	Urgent	Y	Y	Y	3,416,640	14,755,086	3,416,640	2,941,283	2,624,231	2,957,990	2,814,942		
Wastewater Treatment Plant System Improvements	Wastewater/Compost	Urgent	Y	Y	Y	1,011,502	4,632,502	1,011,502	507,000	693,000	391,000	2,030,000		
Garden City Compost Facility Improvements	Wastewater/Compost	Urgent	Y	Y	Y	80,000	4,290,000	80,000	10,000	-	420,000	3,780,000		
Core Operating Vehicles & Equipment	Wastewater/Compost	Replacement	Y	Y	Y	610,000	531,000	-	245,000	70,000	158,000	58,000		
Storm Water														
Storm Water System Improvements	Storm Water	Required	N	Y	Y	814,800	3,885,298	814,800	1,206,505	941,014	736,452	186,527		
Levee Maintenance	Storm Water	Required	N	Y	Y	150,000	1,513,262	150,000	89,876	321,171	605,792	346,423		
Parking Commission														
Parking Structure Upgrades/ Improvements	Parking	Urgent	N	Y	Y	25,000	55,000	25,000	30,000	-	-	-		
Core Operating Vehicles & Equipment	Parking	Replacement	Y	Y	Y	50,000	185,000	50,000	45,000	90,000	-	-		
Total						27,772,060	169,481,857	23,779,335	31,297,031	62,613,028	23,576,732	28,215,731		

FY 2020 BUDGET



Capital Improvement Program (CIP)

DEVELOPMENT SERVICES & PARKS DEPARTMENT CIP PROJECT DETAIL

FY 2020 BUDGET



Capital Improvement Program (CIP)

CITY OF MISSOULA		Mayors Budget		FY 2020 Funded Amount	
CAPITAL IMPROVEMENT PLAN - Project List		Funded Prior Year	Approved		Funded
FY 2020 - FY 2024					
Development Services					
Collector/Arterial Roadway Improvement					
		Y	Y	Y	200,000
		Y	Y	Y	705,000
		Y	Y	N	-
		Y	Y	Y	650,000
		Y	Y	Y	687,428
		N	Y	Y	250,000
		Y	Y	Y	1,930,000
		Y	Y	Y	100,000
		N	Y	Y	120,000
		N	Y	Y	200,000
		N	Y	Y	112,500
Roadway Improvements					
		Y	Y	Y	145,000
		N	Y	Y	162,500
		Y	Y	Y	43,750
		Y	Y	N	-
Complete Streets Program					
		N	Y	N	-
		N	Y	N	-
		N	Y	N	-

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CITY OF MISSOULA		Mayors Budget		FY 2020 Funded Amount
CAPITAL IMPROVEMENT PLAN - Project List		Funded Prior Year	Approved	
FY 2020 - FY 2024				
Culture & Recreation				
Park Asset Management Plan				
	N	Y	Y	106,245
	N	Y	N	-
	N	Y	Y	948,750
	N	Y	N	-
	N	Y	Y	312,500
	N	Y	N	-
	N	Y	N	-
	N	Y	N	-
	N	Y	N	-
	N	Y	N	-
	N	Y	N	-
Open Space and CLM CIP				
	N	Y	Y	100,000
	N	Y	Y	173,255
	Y	Y	Y	154,100
	N	Y	Y	20,000
	Y	Y	Y	800,000
	N	Y	Y	600,000
	Y	Y	Y	17,000
	N	Y	Y	1,000,000
	N	Y	Y	32,000
	N	Y	N	-
Neighborhood Parks				
	N	Y	Y	25,300
	N	Y	Y	30,000
	N	Y	Y	3,500
	N	Y	Y	84,500
	N	Y	Y	6,265
	Y	Y	Y	14,000
	N	Y	N	-
	Y	Y	N	-
	N	Y	N	-
	N	Y	N	-

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Capital Improvement Program (CIP)

CITY OF MISSOULA		Mayors Budget		FY 2020 Funded Amount
CAPITAL IMPROVEMENT PLAN - Project List		Funded Prior Year	Approved	
FY 2020 - FY 2024				
Community Parks				
Downtown Riverfront Parks	N	Y	Y	85,000
Dragon Hollow	N	Y	Y	25,000
McCormick Park	Y	Y	N	-
FMRP Knife River Ponds	N	Y	N	-
Playfair Park	N	Y	N	-
Trails				
Milwaukee Trail	N	Y	Y	50,000
Bitterroot	N	Y	N	-
North Riverfront Trail	N	Y	N	-
Northside Greenway Trail	N	Y	N	-
N Reserve/ Scott St I-90 Trail	N	Y	Y	50,000
Urban Forestry and Greenways and Horticulture Projects				
Reserve St Medians retrofit	N	Y	Y	58,440
Reforest Parks & Open Spaces	N	Y	Y	118,700

FY 2020 BUDGET



Capital Improvement Program (CIP)

OPERATING BUDGET IMPLICATIONS

FY 2020 BUDGET



Capital Improvement Program (CIP)

Operating budget impact

City of Missoula
FY 2020
New Requests & Tax Scenarios

Request Description	Requested Amount	Rating	FY 2021 Operating Increases		
			Future Est - Debt Service	Term	Debt Service - Start Year
City Council					
Council AV equipment replacement	60,000	Replacement	13,621	5	2021
Information Technologies					
Updated Vehicle GPS Units	60,880	Maintain Level of Service	2,107	3	2021
Facility Maintenance					
Roofing	75,000	Urgent	6,675	15	2021
Art Museum Climate Control upgrade	38,226	Replacement	3,402	15	2021
Police					
New Officers - Annexation	495,901	Maintain Level of Service	39,031	3	2021
Communication Equipment upgrades	115,000	Maintain Level of Service	19,278	7	2021
Total General Fund Operating			84,114		
Administration					
Ongoing Core Equipment Replacement ^	2,978,150	Replacement	292,183	Various	2021
IT Core Equipment Replacement ^	404,575	Replacement	54,975	3	2021
Software updates/ improvements ^	105,286	Replacement	17,867	7	2021
Underfunded Parks - Jeffrey & Montana Rail Link	100,173	Urgent	3,939	5	2021
MDT Projects	97,014	Urgent	6,357	5	2021
Recreation Equipment	132,000	Efficiency	13,621	5	2021
Park Asset Management Plan *	1,367,495	Urgent	136,519	10	2022
Neighborhood Parks *	163,565	Replacement	6,951	10	2021
			616,526		

* denotes CIP purchases to be financed