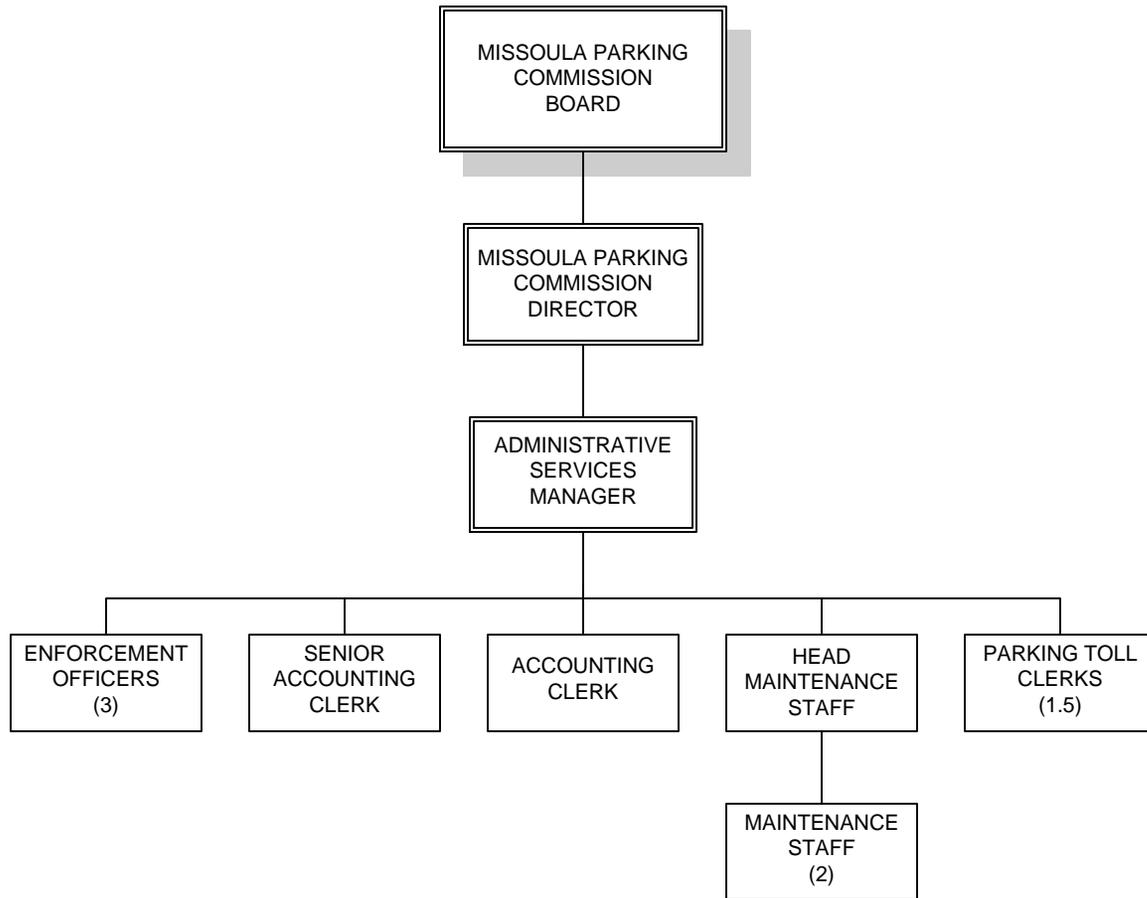




# Missoula Parking Commission

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Program Description

The Missoula Parking Commission (MPC) works with government, business and citizens to provide and manage parking and parking alternatives. MPC identifies and responds to changing parking needs in the area for which it is responsible.

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City Strategic Plan &  
Department's Implementation Strategy

Goal #1: New on-street meter system.

- Strategy: Implement new on-street meter technology that will incorporate a progressive rate structure.

Goal #2: Evaluate physical status of Bank Street Structure.

- Strategy: Determine repairs that are needed, the costs and develop a phased plan to bring the structure to an acceptable state of repair.

Goal #3: Wayfinding system for the Missoula Parking Commission and its facilities.

- Strategy: Coordinate the Parking Commission's Wayfinding system with the City wide Wayfinding campaign.
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Parking Commission:

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ 535,034	\$ 599,384	\$ 594,868	\$ 630,075	\$ 30,691	5%
Supplies	58,218	46,400	31,935	46,400	-	0%
Purchased Services	281,158	367,165	424,870	374,365	7,200	2%
Miscellaneous	2,578,983	654,923	455,200	685,318	30,395	5%
Debt Service	34,039	-	-	-	-	
Capital Outlay	-	-	42,613	270,128	270,128	
<b>Total</b>	<b>\$ 3,487,433</b>	<b>\$ 1,667,872</b>	<b>\$ 1,549,486</b>	<b>\$ 2,006,286</b>	<b>\$ 338,414</b>	<b>20%</b>

\* Un-audited numbers

Parking Interest Fund (7371):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	-	-	533,235	531,188	531,188	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 533,235</b>	<b>\$ 531,188</b>	<b>\$ 531,188</b>	

\* Un-audited numbers

Parking Sinking Fund (7372):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	145,202	-	-	(145,202)	-100%
Debt Service	-	70,000	70,000	75,000	5,000	7%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ -</b>	<b>\$ 215,202</b>	<b>\$ 70,000</b>	<b>\$ 75,000</b>	<b>\$ (140,202)</b>	<b>-65%</b>

\* Un-audited numbers

Parking Revenue Bonds (7373):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	750,000	-	-	-	-	
Debt Service	10,985	532,735	81	-	(532,735)	-100%
Capital Outlay	-	-	2,937,644	-	-	
<b>Total</b>	<b>\$ 760,985</b>	<b>\$ 532,735</b>	<b>\$ 2,937,725</b>	<b>\$ -</b>	<b>\$ (532,735)</b>	<b>-100%</b>

\* Un-audited numbers

Parking Pledged Tax Increment (7375):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	123,009	123,009	121,431	(1,578)	-1%
Miscellaneous	-	-	-	146,731	146,731	
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ -</b>	<b>\$ 123,009</b>	<b>\$ 123,009</b>	<b>\$ 268,162</b>	<b>\$ 145,153</b>	<b>118%</b>

\* Un-audited numbers

Parking Series 2010A Bond Interest (7376):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	7,807	9,288	9,588	6,438	(2,850)	-31%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 7,807</b>	<b>\$ 9,288</b>	<b>\$ 9,588</b>	<b>\$ 6,438</b>	<b>\$ (2,850)</b>	<b>-31%</b>

\* Un-audited numbers



Parking Series 2010A Sinking Fund (7377):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	-	140,000	140,000	145,000	5,000	4%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ -</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	<b>\$ 145,000</b>	<b>\$ 5,000</b>	<b>4%</b>

\* Un-audited numbers

## STAFFING SUMMARY

Title	Actual FY 2011	Actual FY 2012	Actual FY 2013	Adopted FY 2014
DIRECTOR	1.00	1.00	1.00	1.00
ADMINISTRATIVE SERVICES MANAGER	1.00	1.00	1.00	1.00
SENIOR ACCOUNTING CLERK	1.00	1.00	1.00	1.00
ACCOUNTING CLERK	1.00	1.00	1.00	1.00
ENFORCEMENT OFFICER	1.00	1.00	1.00	1.00
ENFORCEMENT OFFICER	1.00	1.00	1.00	1.00
ENFORCEMENT OFFICER	1.00	1.00	1.00	1.00
PARKING MAINTENANCE SUPERVISOR	1.00	1.00	1.00	1.00
MAINT. WORKER / FEE COLLECTOR	1.00	1.00	1.00	1.00
MAINT. WORKER / FEE COLLECTOR	1.00	1.00	1.00	1.00
TOLL COLLECTOR	1.00	1.00	1.00	1.00
TOLL COLLECTOR	0.33	0.50	0.50	0.50
<b>Total</b>	<b>11.33</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>

## 2014 Budget Highlights

The Missoula Parking Commission's mission is to "provide and manage parking and parking alternatives". To this charge, the Parking Commission is committed to these three goals and will apply the following strategies and objectives in order to achieve them in FY14

**1. To provide parking:**

- A. In March, 2013, the new parking structure, Park Place, was completed and opened for public use. This brought 332 new parking spaces for public use to downtown Missoula. At this point, the demand for monthly and short term parking is being well managed.

With most of the Parking Commission's financial resources committed to the building of Park Place, now is the time for the Board of Directors to focus on enhancing revenue opportunities and future projects that will support economic development in downtown Missoula. There are several big projects pending that may need the Parking Commission's involvement but they are not well enough defined at this point to know what level to expect.

**2. To manage parking:**

- A. As a result of the Greater Missoula Downtown Master Plan and the sub documents relating to a Strategic Parking Plan, the only remaining task to complete is to implement new on-street meter technology. The Parking Commission plans on replacing the old, mechanical meters with multi-space meters that will offer more payment options and be more user friendly in many aspects. This will take approximately one year to complete and once that is done it will complete the current parking program and bring it up to the standards of the industry.

The Parking Commission will continue to work on its own strategic direction and, at the same time, honor the goals and vision of the Downtown Master Plan that will shape the future of Downtown Missoula.

**3. To provide parking alternatives:**

- A. The Parking Commission will continue to partner with other agencies to develop and support Transportation Demand Management (TDM) strategies that will facilitate affordable transportation, reduce the number of single-occupant vehicle trips and increase transportation options with the overall goals to provide greater access to the citizens of Missoula. Such as:
- Missoula In Motion.
  - Missoula Ravalli Transportation Management Association
  - Mountain Line
  - EZPass Program
  - The Bicycle/Pedestrian Program
  - The Missoula Downtown Association Out to Lunch shuttle.
  - The First Night Missoula shuttle.
  - Bike, Walk, Bus Week.

Performance Measures & Workload Indicators

**Performance Measures**

Measure	Actual FY 2012	Actual FY 2013	Actual FY 2013	Adpoted FY 2014
1 . To perform a condition evaluation of all the parking facilities and make repairs w here necessary.	0%		0%	25%
2 . To reach 100% occupancy in all of our monthly lease facilities.	80%		80%	85%
3 . To increase the collection rate of outstanding fines revenue.	65%		65%	70%
4 . To implement new on-street technology for entire dowa town area.	0%		0%	50%

**Workload Indicators**

Indicator	Actual FY 2011	Actual FY 2012	Actual FY 2013	Adpoted FY 2014
1 . Number of tickets issued	66,889	54,633	43,418	42,000
2 . Revenue from tickets	\$ 256,475	\$ 251,654	\$ 270,749	\$ 225,000
3 . Number of special permits issued	325	395	373	375
4 . Revenue from special permits	\$ 9,083	\$ 13,606	\$ 9,318	\$ 9,000
5 . Number of RPPP permits	1,100	1,178	870	850
6 . Revenue from RPPP permits	\$ 15,246	\$ 10,974	\$ 12,170	\$ 11,000
7 . Number of RPPP tickets	3,826	2,924	2,469	2,500
8 . Revenue from RPPP tickets	\$ 25,245	\$ 21,445	\$ 17,060	\$ 17,500
9 . Meter revenue	\$ 430,846	\$ 447,827	\$ 462,909	\$ 475,000
10 . Lease parking revenue	\$ 532,723	\$ 604,441	\$ 642,929	\$ 700,000

## Program Description

The Downtown Business Improvement District (BID) was created through the efforts of the Missoula Downtown Association to address the challenges created by the termination of the Downtown Urban Renewal District (URD I) on June 30, 2005. Implementation began in 2001 with committee development, community education, local media campaigns, meetings with property and business owners, creation of a comprehensive database of property owners, and the required petition process. The process of verifying the petition was finalized at the end of 2004 and the BID was approved by the City Council in April 2005. The BID will serve as an advocate for property owners in the district and address areas such as safety, cleanliness, appearance, marketing, business retention and recruitment, public and private investment in buildings and infrastructure. The BID was renewed for a ten (10) year term in March 2010.

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## Goals & Objectives

### ADMINISTRATION

The Director of Operations manages all existing programs, such as the Clean Team and Ambassadors, communicates with ratepayers, implements the Downtown Master Plan and develops a business retention and recruitment effort. The BID maintains contracted services with the Missoula Downtown Association (MDA) for support services that include marketing, bookkeeping and clerical services. The BID has expanded services by creating a downtown maintenance program that picks up garbage downtown, cleans graffiti, cleans sidewalks, snow removal/deicing on crosswalks & alleys and other duties as needed.

#### Objectives:

The BID continues to work on the following programs recognizing its needs may change as additional input and knowledge is available, these objectives are subject to change as the Board and rate payers further define the priorities for the District.

1. Maintain an accurate data base of rate payers within the BID.
2. Establish a formal system for communicating with rate payers within the BID.
3. Oversee the activities of the Clean Team and Ambassador programs and refine them as appropriate.
4. Create a downtown maintenance program
5. Identify new programs and priorities for the BID based on input from the rate payers.

### MARKETING

Maintaining a comprehensive marketing effort with the Parking Commission and Missoula Downtown Association will remain a priority. It is important to continue to establish the BID's identity and mission throughout the community as well as downtown. In partnership with the MDA and others the BID will continue to perform appropriate survey of downtown constituents. The new web page was rolled out in May 2010 in partnership with the Missoula Downtown Association and others.

#### Objectives:

1. Continue to refine the purpose of the BID and identify the programs that will achieve that purpose.
2. Continue to refine the BID web page to best serve the needs of the rate payers and serve as a forum for dialogue and dissemination of ideas.
3. The distribution of educational materials to rate payers, elected officials, and the general public.
4. Continued work with business and property owners to identify marketing needs and develop programs and activities to address those needs.
5. Identify ways in which the BID can enhance the uniqueness of the downtown district through graphics, signage, or other means.
6. Work with the MDA to identify areas where the two organizations can enhance each other's activities and efforts.
7. Development of a plan for the recruitment and retention of new and existing businesses.

**STREETSCAPE/MAINTENANCE**

One of the areas identified as a high priority by property and business owners during the creation of the BID was cleanliness and appearance of the downtown streets and sidewalks. The BID created a Clean Team that began operation during FY06. In FY 07, the Board purchased ash receptacles in bulk and passed on the savings to businesses in an effort to minimize the amount of cigarette waste on the streets and sidewalks resulting from the state ban on smoking in bars and restaurants. The BID purchased 10 new trash receptacles and refurbish many of the older receptacles owned by the City late in FY 07 in an effort to provide better coverage and improve the appearance of the District. Three street benches were installed in FY 2009 as well as 6 additional trash receptacles. Five additional trash receptacles were added in spring 2010. Fifteen recycle bins (aluminum & plastic) were installed over the winter and spring of 2010 and we are picking up recycling from the County Courthouse. Allied Waste has been donating the use of a recycle dumpster at West Front lot.

The BID and City of Missoula have a multi-year contract to take ownership of the city's 24 garbage cans and to pick-up and dispose of that garbage. A street maintenance person was hired in the fall of 2009 for this purpose as well as graffiti removal, sidewalk cleaning, snow & ice removal and other duties.

**Objectives:**

1. Work with business and property owners, the MDA, and the MRA to further identify areas in which the BID can assist in achieving the goal of improving the cleanliness and appearance of downtown.
2. Refine the operation of the Clean Team to best serve the needs of the downtown property owners and businesses.
3. Coordinate with the MDA, the City, and property and business owners to improve the streetscape through the use of planters, flower baskets, street tress, banners, flags, holiday decorations, benches, trash receptacles, and public art.
4. Continue the program to phase in streetscape improvements, as is being done with new trash receptacles, on an annual basis.
5. Evaluate the feasibility of accommodating recycling as part of the provision of new trash receptacles.
6. Develop a program to work with individual property owners to enhance the level of building façade maintenance.
7. Consider the initiation of a program that would provide the purchase of services to clean the outside of buildings including graffiti.

**SAFETY**

In addition to cleanliness and appearance, another high priority identified by property and business owners was increased safety and security in the downtown area. The BID created an Ambassador program during FY06 to improve the safety of the area through foot patrols, employee escorts, and hospitality services for visitors. The role of that program has been expanded to make the Ambassadors available to speak to civic groups and clubs to promote safety in the District and explain the role and mission of the BID. The BID contracted with the City of Missoula to have a Downtown Beat Patrol Officer in 2010 for the summer. That program was expanded in 2011 to run from April 1 to December 31.

**Objectives:**

1. Monitor and refine the Downtown Ambassador Program to best address the needs of the downtown property owners and businesses.
2. Continue to work with the City Police Department to enhance their efforts to increase safety in the area.
3. Work with the City, Northwestern Energy, and property owners to modify the street lighting to provide for improved lighting in the entire District thus enhancing the safety and reducing the opportunity for vandalism after dark.
4. Consider the creation of a program that encourages the development of new residential opportunities in downtown, putting more "eyes on the street" and thereby reducing crime and mischief.

**PLANNING & MANAGEMENT**

A number of agencies and groups invested in the downtown have recognized the need for a master plan to encourage and guide the growth of this critical part of the City. The Greater Downtown Master Plan was adopted early in FY2010 and implementation has been started. At the Mayor’s request the BID Board lead this effort in cooperation with the many stakeholders in downtown’s future.

**CONTINGENCY**

As with any agency or organization, it is impossible to anticipate all of the needs and budget appropriately. The BID Board has placed its anticipated revenues and carryover from FY10 in a contingency account and anticipates identifying how those funds will be used after interacting with the rate payers, the City, the MDA, and the MRA as goals and programs are refined and developed. The BID Board also feels it is prudent to budget each year based on the prior year’s revenue collection.

**FINANCIAL SUMMARY**

<b>Budget by Object of Expenditure Category</b>	<b>Actual FY 2012</b>	<b>Amended FY 2013</b>	<b>Actual * FY 2013</b>	<b>Adopted FY 2014</b>	<b>Increase (Decrease)</b>	<b>Percent Change</b>
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	284,557	311,167	315,000	370,211	59,044	19%
Miscellaneous	-	20,000	-	17,000	(3,000)	-15%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 284,557</b>	<b>\$ 331,167</b>	<b>\$ 315,000</b>	<b>\$ 387,211</b>	<b>\$ 56,044</b>	<b>17%</b>

\* Un-audited numbers

**Program Description – Work-plan**

The Tourism Business Improvement District (TBID) was created through the efforts of the Missoula Area Convention and Visitor’s Bureau to aid tourism, promotion, and marketing within the District and allowing Hotels/Motels outside the City limits in the Missoula Urban area donate funds to the Tourism Business Improvement District.

**TBID Strategic Plan**

Goal: Increase four season revenues statewide through effective marketing and promotions, focusing on high-value, low-impact visitors

Strategy: Continue to work in partnership with the Missoula International Airport to bring key new service to Missoula and to work with the community to keep and strengthen our present service through:

- i. Partnership marketing campaigns with the Missoula International Airport to raise awareness of available air service and Missoula as a destination in our direct flight cities, as well as potential markets.
- ii. Work in partnership with the Missoula International Airport to pitch new air service to key targeted markets.
- iii. Work in partnership with the Missoula International Airport, Missoula Economic Partnership, Missoula TBID, city and county government, key organizations, private businesses and individuals to create a fund to be used for flight guarantees for new air service and as matching funds for grant applications by the airport.

Strategy: Destination Missoula and the TBID will partner to provide Public Relations services.

Strategy: Destination Missoula and the TBID will increase overnight visitation to Missoula with emphasis on the months of November through April, by concentrating marketing funds on the following areas:

- i. Meetings & Conventions
- ii. Sports & Events
- iii. Tour and Group Travel
- iv. Leisure Travel

**FINANCIAL SUMMARY**

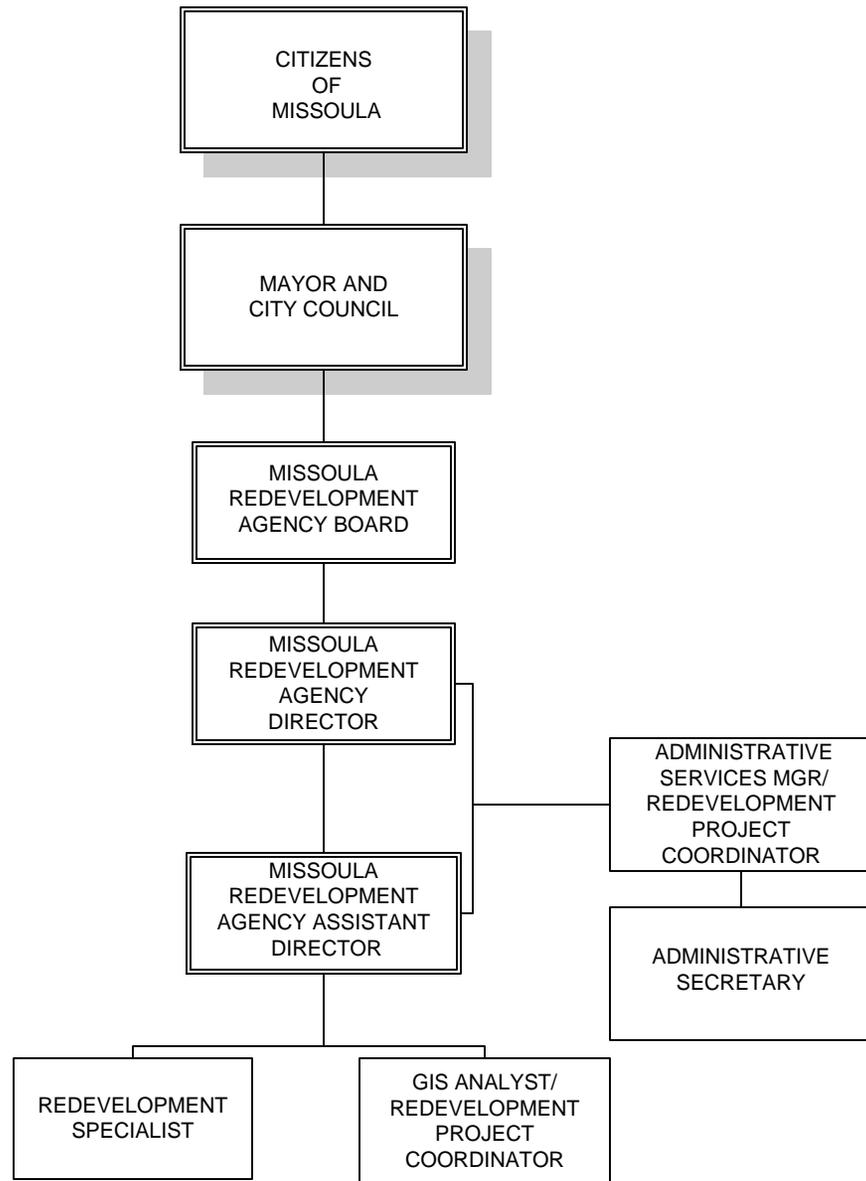
Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	40,786	410,300	326,740	647,278	236,978	58%
Miscellaneous	-	-	-	-	-	
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 40,786</b>	<b>\$ 410,300</b>	<b>\$ 326,740</b>	<b>\$ 647,278</b>	<b>\$ 236,978</b>	<b>58%</b>

\* Un-audited numbers



# Missoula Redevelopment Agency

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*NOTE: MRA BOARD MEMBERS ARE APPOINTED BY THE MAYOR AND ARE APPROVED BY THE CITY COUNCIL*

## Program Description

The Missoula Redevelopment Agency (MRA) was created by the City Council to encourage new development and redevelopment pursuant to the adopted Urban Renewal Plans. Preserving existing public investment, enhancing the tax base, generating employment, and stimulating private investment are the means MRA uses to reclaim urban renewal areas. The MRA encourages infill development, provides for the adaptive reuse of the built environment, and reclaims blighted properties. MRA is empowered by State law and local ordinance to respond aggressively and with flexibility to redevelopment problems and opportunities. Through these activities, MRA also provides alternatives to urban sprawl outside existing municipal service boundaries.

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## City Strategic Plan & Department's Implementation Strategy

### Goal #1: Fiscal Sustainability

- Strategy: Improve the level of service to citizens in the two major Urban Renewal Districts (URDs) through funding of public improvements.
  - MRA has initiated programs to build sidewalks in URD II and URD III where they do not exist or are deficient. Approximately 10.5 miles of sidewalks have already been constructed with the goal of completing the sidewalk network in both districts within the life of those districts. Just over \$5,100,000 has been spent improving neighborhoods through the installation of sidewalks, curbs, street trees and repaved streets since MRA initiated the program.

### Goal #2: Harmonious Natural and Built Environment

- Strategy: Improve the pedestrian experience through aesthetic improvements to the natural and built environment.
  - MRA has initiated a program to provide financial assistance to private property owners in URD III for façade improvements that enhance the pedestrian experience, increase building energy efficiency, and use sustainable building materials. The program also promotes improved accessibility for disabled citizens and additional landscaping above that required by code in an effort to enhance the pedestrian and aesthetic environment.

### Goal #3 Quality of Life for All People in All Places

- Strategy: Continue efforts to encourage alternative methods of transportation through improvement of the pedestrian and bicycle networks throughout the urban core.
    - Provide funding for trail lighting on the Milwaukee Trail in FY14, continue efforts to complete the Bitterroot Branch Trail south to Reserve Street and work to create a green transportation network in URD III through the construction of missing sidewalks and modifications to streets to provide safe bike routes.
-

**MRA District II (7392)**

**FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	153,059	192,917	1,049,571	470,515	277,598	144%
Miscellaneous	647,741	1,727,670	1,705,057	2,621,335	893,665	52%
Debt Service	-	-	-	-	-	
Capital Outlay	1,065,315	725,378	2,587,225	4,826,157	4,100,779	565%
<b>Total</b>	<b>\$ 1,866,115</b>	<b>\$ 2,645,965</b>	<b>\$ 5,341,853</b>	<b>\$ 7,918,007</b>	<b>\$ 5,272,042</b>	<b>199%</b>

\* Un-audited numbers

**MRA District III (7393)**

**FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ 388,603	\$ 439,040	\$ 388,061	\$ 454,627	\$ 15,587	4%
Supplies	3,800	7,518	4,822	7,518	-	0%
Purchased Services	382,666	431,704	129,835	328,504	(103,200)	-24%
Miscellaneous	1,050,853	1,646,586	121,473	3,027,114	1,380,528	84%
Debt Service	-	-	-	-	-	
Capital Outlay	997,508	1,200,569	53,203	1,028,013	(172,556)	-14%
<b>Total</b>	<b>\$ 2,823,430</b>	<b>\$ 3,725,417</b>	<b>\$ 697,394</b>	<b>\$ 4,845,776</b>	<b>\$ 1,120,359</b>	<b>30%</b>

\* Un-audited numbers

**MRA Clearing (7390)**

**FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	1,386,457	1,377,589	1,541,270	1,671,616	294,027	21%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 1,386,457</b>	<b>\$ 1,377,589</b>	<b>\$ 1,541,270</b>	<b>\$ 1,671,616</b>	<b>\$ 294,027</b>	<b>21%</b>

\* Un-audited numbers

**MRA Debt (7389)**

**FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	249,900	751,125	750,406	1,175,776	424,651	57%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 249,900</b>	<b>\$ 751,125</b>	<b>\$ 750,406</b>	<b>\$ 1,175,776</b>	<b>\$ 424,651</b>	<b>57%</b>

\* Un-audited numbers

**MRA Riverfront Triangle URD (7383)**

**FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	245	-	-	
Miscellaneous	1,000	23,036	-	21,932	(1,104)	-5%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 1,000</b>	<b>\$ 23,036</b>	<b>\$ 245</b>	<b>\$ 21,932</b>	<b>\$ (1,104)</b>	<b>-5%</b>

\* Un-audited numbers

**MRA Front St Clearing (7400)**

**FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	545,783	465,792	439,811	458,974	(6,818)	-1%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 545,783</b>	<b>\$ 465,792</b>	<b>\$ 439,811</b>	<b>\$ 458,974</b>	<b>\$ (6,818)</b>	<b>-1%</b>

\* Un-audited numbers

**MRA Front St Parking Structure (7401)****FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	123,220	-	-	(123,220)	-100%
Debt Service	-	145,202	145,202	146,732	1,530	1%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ -</b>	<b>\$ 268,422</b>	<b>\$ 145,202</b>	<b>\$ 146,732</b>	<b>\$ (121,690)</b>	<b>-45%</b>

\* Un-audited numbers

**MRA Front St Lien (7402)****FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	25,000	15,937	51,943	-	(15,937)	-100%
Debt Service	25,000	181,433	181,433	181,372	(61)	0%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 197,370</b>	<b>\$ 233,376</b>	<b>\$ 181,372</b>	<b>\$ (15,998)</b>	<b>-8%</b>

\* Un-audited numbers

**MRA Revolving Loan Fund – Millsite – Brownsfield (7387)****FINANCIAL SUMMARY**

Budget by Object of Expenditure Category	Actual FY 2012	Amended FY 2013	Actual * FY 2013	Adopted FY 2014	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	39,467	41,295	42,342	42,214	919	2%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 39,467</b>	<b>\$ 41,295</b>	<b>\$ 42,342</b>	<b>\$ 42,214</b>	<b>\$ 919</b>	<b>2%</b>

\* Un-audited numbers

**MRA Safeway - St. Pats (7386)**

**FINANCIAL SUMMARY**

<b>Budget by Object of Expenditure Category</b>	<b>Actual FY 2012</b>	<b>Amended FY 2013</b>	<b>Actual * FY 2013</b>	<b>Adopted FY 2014</b>	<b>Increase (Decrease)</b>	<b>Percent Change</b>
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	160,313	162,683	160,929	155,718	(6,965)	-4%
Capital Outlay	-	-	-	-	-	
<b>Total</b>	<b>\$ 160,313</b>	<b>\$ 162,683</b>	<b>\$ 160,929</b>	<b>\$ 155,718</b>	<b>\$ (6,965)</b>	<b>-4%</b>

\* Un-audited numbers